

# PANDORA



TECHMUN VIII · CRISIS  
FEBRUARY 27 - MARCH 1, 2026

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# Letters from Crisis Directors

My name is Isaac Song, and I am honored to serve as one of your directors for the PANDORA Crisis Committee at TechMUN26. This committee places you in a world that seems so familiar yet so different – a world where fantastical folklore elements exist in an uneasy balance with worldly concerns and ambitions.

To me, this committee is not about monsters or supernatural occurrences; It is about the people, the true monsters in all of us. As selected representatives from nations around the world, you are gathered here to debate and argue, to cooperate and to get ahead. Your powers are vested in the people, but your interests? Not necessarily so. The world is complicated and to succeed, you must play to many interests while preserving your own.

As a little about me, I am a 4th year Computer Science major at Georgia Tech, and this is the final year of my 8-year long journey in Model UN. As both an experienced crisis and general assembly delegate, I value the ability to lead both the frontroom and the backroom, and believe creativity alone would not be sufficient without cooperation/competition.

We hope this committee is unlike any others you've experienced, and cannot wait to see you bring this world to life. We hope you will be challenged, entertained, and throughout the course of the conference, push yourself to the limit as you live the roles and create your part in this story.

Isaac Song

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My name is Rohan Kansal, and I am honored to serve as one of your directors for PANDORA. This committee exists in a world where myths have come to life, and I look forward to exploring what that might look like through your eyes as delegates in this committee.

I am a 3rd year CS and Math major at Georgia Tech from Suwanee, Georgia. I've been doing MUN since high school, and whether you've seen me before or not on the circuit, I'm excited to see another weekend of competitive MUN! I love competing in nontraditional committees with special mechanics so I also look forward to introducing some unique crisis elements into this committee! Outside of MUN, some of my interests are music, crosswords, poker, Pokemon, badminton, and maintaining my Beli profile. If you have any questions about committee, are confused by any of the incident reports, or interested in any of the same hobbies, feel free to reach out at rkansal8@gatech.edu

For my part, I have grown up on the Percy Jackson series wondering what would happen if humans had to navigate a world of otherworldly threats, whether transported through a wormhole, a wardrobe, or a woefully opened box. I will be interested in seeing how these mythological struggles are played out on an international scale,

intermingling with politics and worldly affairs in the modern day. I especially hope that delegates learn a lot more about various mythologies through this committee and get to interact with them in creative ways through your backrooms, building on folklores that have been passed down for generations in communities all over the world.

Rohan Kansal

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## Disclaimer

Model United Nations provides an opportunity for delegates to engage diplomatically with topics of global importance and explore possibilities for conflict resolution in a meaningful way. Many of the topics at hand may involve sensitive or controversial subject matter. We ask delegates to be respectful and professional when engaging with their committee and communicating with fellow delegates and TechMUN Conference staff. The content warning below is meant to warn you of potentially controversial topics that are present in the content of this background guide, as well as content that may appear in other aspects of the committee (e.g. debate, speeches, directives), so that you can prepare yourself before reading this background guide and participating in the committee.

At TechMUN, we take equity violations very seriously and require delegates to fully comply with our equity guidelines. Failure to do so will result in an immediate disqualification from awards, and you may be asked to leave the conference. Please remain respectful in committee, and avoid overgeneralizations as well as take into account individual differences and contexts during your speeches. If you have any questions regarding our equity guidelines, we encourage you to review our extended conference policy located on our website and/or contact one of our staff members.

If, because of this committee's content warning, you have any questions or concerns please feel free to reach out to our staff via email at [techmunconference@gmail.com](mailto:techmunconference@gmail.com).

## Committee Expectations

Welcome to PANDORA. It goes without saying that all conference expectations apply. As we discuss serious topics, be careful to note that debate is respectful and does not violate any of our conference policy or sensitivity statements. In addition, here are some specific committee expectations by the staff of this committee:

In the topic, tone and background, this committee pulls upon various regional folklore and myths to form a semi-realistic serious crisis. While there is no expectation to be previously familiar with the folklores and myths, we do highly encourage external research as we aim to try to root this committee in real folklores and myths. It is our goal to build a realistic world for this crisis, and an appendix

has been provided for worldbuilding that is not necessary but a recommended read (every delegate has a relevant initial domestic report listed in Appendix B). We will be providing additional resources as the committee proceeds to ensure no one is lost.

In the frontroom, we are expecting there to be active debate as no solution is one-size fits all. Model UN is a social debate competition, and influencing people is as important as how their arc plays into the story. It should not be mutually exclusive though, and for a strong delegate, their frontroom and backroom should work synergetically.

In backroom arcs, we hope that the delegates play into their roles, and balance their personal, national, and global interests that every character may have. How well the delegate considers their unique role, background, and personality in forming their arc will be valued in scoring. As with all Model UN crises, we want to remind delegates that the focus should always be about people, and that folklore and myths at the end of the day are rooted in cultures' deepest fears, plights, and desires. Remember, every crisis is an opportunity, and situations are always the means to an end, not the end itself.

For the competitive interests of all delegates, especially as we deal with the supernatural from various independent sources, we hope consideration of our backroom balancing is taken during arc planning. Incurring large scale phenomena in your arcs will be equally possible and equally hard with any of the creatures available in the world, and this is also why we are minimizing (but not eliminating) the use of myths with gods and deities.

## Committee Mechanics

As the crisis develops, there will be more supernatural entities and phenomena appearing beyond those that we know of described in Appendix A. Private short memos from your respective nation's intelligence agencies will be issued throughout the conference to provide insight into new myths that you can either mitigate, suppress, use, or ally with.

These memos will potentially provide hints in formats including but not limited to physical description, witness testimony, and country/region of origin. It will often be in your best interest to secure, contain, or protect the myth in a note or a joint personal directive to gain access to supernatural powers that will serve as a "buff" and can potentially help your backroom. Each individual will only have a piece of the whole picture. Your own memo will often not be sufficient on its own to lead to a myth, so it will be up to delegates to decide whether it is worth it to work independently, or if delegates pool resources and then share monumental powers as a result.

This is a nontraditional committee, so along with the special powerups and memos, other temporary or permanent mechanics may be introduced during the committee on an ad-hoc basis.

# PANDORA

The Provisional Assembly for Novel Disaster  
Observation, Response & Analysis

## REPORT BRIEF

Brussels, Belgium – February 27, 2026

# Timeline

- .....
- 2026-02-26T18:23: Global Phenomena Incident (GPI)  
Anomalous Weather, Geothermal, and Seismic reported simultaneously globally  
Since GPI: Phenomena reported (see Appendix B)  
Social media reports of creatures or unexplained phenomena
- 2026-02-27T09:15: The Shattering  
Spontaneous high-profile shattering of charms and gargoyles in Turkey and France
- 2026-02-27T10:00: Initial Intergovernmental Communication  
No state claimed responsible and Incident Report List created
- 2026-02-27T11:15: Emergency meeting arranged in Brussels  
Navigating information sharing and coordinating response

## Summary

- .....
- Cases of unexplained phenomena have sprung up around the world
  - Nature of phenomena unknown, existing intel does not suggest man-made causes
  - Knowledge of public and press and social media activity limited for most cases
  - The Shattering has achieved international attention and initial public concern
  - Security issues are unknown, no significant immediate threat to human life
  - Public response must be carefully coordinated under risk of social unrest
  - Large political and economic risks tied to public perception of phenomena
  - Meeting arranged for global coordination of intelligence and action

# Current Situation

Yesterday, on February 26th, 2025, at 18:23 UTC, global phenomena were reported across the world in what we are currently referring to as the Global Phenomena Incident (GPI). Solar flares and other weather phenomena were detected by research and governmental weather stations across the globe. Similar anomalies were simultaneously reported from geothermal and seismic recordings. All these recorded phenomena go against our fundamental understanding of every natural science, from geology to astronomy.

Initial assumption of man-made causes led to initial discreet inter-governmental discussions; no government expressed responsibility and current shared intelligence does not suggest specific governmental involvement. Various non-mainstream religious organizations have expressed responsibility, but claims are tedious at best and there is no evidence of technological capabilities on such a large magnitude. In the two days since GPI, increasingly alarming incidents have since occurred globally, initiating this discrete special assembly.

Following GPI, various reports of inexplicable occurrences were reported by civilians on social media and/or detected by governmental organizations. Governmental hotlines have been set up for individual government intelligence agencies to report new occurrences (see meta section above). Each participating nation in this discrete meeting has at least one such case reported. The full list can be seen in Appendix B below, and the map of reported occurrences in Appendix A.

While numerous reports have been made around the world, only few have achieved widespread public notice. This morning on February 27th, 2025, at 9:15 UTC, there was spontaneous shattering of nazar amulets (protective charms) and gargoyles in the highly-trafficked areas of the Grand Bazaar in the Fatih District of Istanbul,

Turkey and on île de la Cité in Paris (of which the Notre Dame de Paris Cathedral was among those affected) respectively in what is referred to by the media as the Shattering. There were no serious injuries from the incidents but few individuals were treated for minor cuts from falling debris. Both incidents achieved large media coverage due to the highly public nature and news of the incidents are widely circulating on international news and social media alike. Both governments have initiated investigations and initial leads do not suggest man-made causes.

National priorities are that governments deal with what might be the new normal and stabilize the crisis. Since the events this morning, representatives from heads-of-state around the world have convened here in Brussels to better understand the situation at hand and to navigate towards a coordinated response, given the global scope. This assembly is discrete and highly sensitive as the current developments have high risk of initiating public unrest, and non-head representatives are chosen to avoid public attention.

## Situation Analysis

With national security, public perception, and economic concerns, approaches should be made with consideration across all factors. Coordinated approaches across all nations are recommended to maintain situation awareness and information containment as the phenomena could be better studied.

## Incidence Trends

Incidents were reported across all continents and seem to take place independently and spontaneously. There is a relatively even geographic distribution of reports, suggesting ties to geography rather than by population count. Most reports have been located in semi-rural to rural locations with few witnesses, though urban sightings have also occurred such as in Turkey, France,

and Korea. It is unclear the prevalence of incidents outside of reported cases and no estimates have been made.

## National Security

Possibility of state-involvement remains low as no state has yet to assume responsibility over GPI and Shattering. Various non-state groups have assumed responsibility for either or both incidents, though intelligence suggests it is unlikely there is any involvement.

No obvious immediate threats are detected, though more would need to be investigated before a firm conclusion is reached. Initial rumors of nuclear instigated phenomena remain unfounded. Most reports seem to be one-off incidents and without deadly harm, but the Mexico report has caused livestock damage and other incidents have directly interacted and affected humans. There does not seem to be any substantial human threat currently.

Main security concerns lie in uncertainty as incidents fall outside existing scientific understanding while posing potentially high security risks. Coordinated and planetary nature of GPI poses large security questions for military installations in near-earth orbit. Furthermore, not all incidents are benign and people have been harmed in select incidents. As the trend of incidents continues, it is possible future incidents may be deadlier and have larger effects. Better understanding and managing the anomalous phenomena may also return scientific and security benefits as discovery may be leveraged.

Immediate investigations for the crisis are being conducted across local to national scales, by bodies ranging from local police forces to military scientists. There are no existing inter-governmental investigative collaborations and investigations are being conducted on an ad-hoc basis.

# Public Perception

Public perception is of high importance, maintaining an image of control and assuaging public concerns necessary for economic, political, and security stability. Acting consensus remains to limit disclosure until the situation is better understood and under control. Uncontrolled public perception runs the risk of damaging the political image of current leadership. Some incidents have been used to cast blame on opposition parties or on other nations. Certain nations like China have proposed limiting discussions of certain incidents on social media and news, though nations are holding back in case of attracting more attention.

Social media is the main source of first reported incidents. The Shattering in France and Turkey have achieved virality and other claims have achieved moderate internet response. The general view of social media is still of intrigue, though conspiratorial views were also expressed in certain areas. Since GPI, the public has served as the primary source of reports with reports public reports tracked with hashtags on X and Instagram. Intelligence agencies are actively searching and filtering social media for true anomalies. General veracity of reported incidents is strong, especially for cases with multiple independent sightings, though cases of AI-generated or doctored content were also discovered.

Traditional media has actively been reporting on incidents, though outside of shattering cases in France and Turkey, none have reached international or national attention. Most reporting remains localized within regional news. Reporting tones generally are of intrigue or minor concern, but certain sensationalist tabloids and alternative publications have expressed stronger sentiments. Alternative-focused internet communities, especially those focused on conspiracy and supernatural internet communities have been heavily active in the promotion and collection of such incidents.

Most mainstream religious organizations have yet to comment or issue official statements. Fringe religious groups have claimed responsibility over the Shattering but international intelligence does not corroborate the claims. Declared claims expressed a variety of motives, ranging from signs of the apocalypse to linking to societal religious failings. Claims are not widely accepted by mainstream public, though support in certain regions have risen, mostly among those already affiliated with the groups.

## Economic Impact

Economics are in turbulence as public distrust and concerns are reflected in economic performance. From stock markets to industries regional or global, phenomena have strong impacts globally at all scales and are of high priority to all states. Economic stability is heavily tied to public support, and failure to maintain trust in the market has chain-effects leading to total market and subsequent economic collapse.

In the two trading days since GPI, global stock markets are experiencing initial levels of turbulence as institutional and consumer investors' concerns result in pulling out of the market. Stock drops are not sustained universally. Military related industries are experiencing a run as investors expect potential increase in governmental involvement. Gold and valuable metal prices have also shot up as investors pull money from liquid stock into physical currency.

Certain industries also experienced phenomena specific impacts. Following Noto Offshore Incidents in Japan (see Appendix B), port traffic around Wajima Port has slowed as shipping and fishing companies are pulling back until the situation clarifies. Pressure halting shipping traffic lead from both on-water workers as well as the regional and central government pressure as Japanese officials are further investigating the cases. Similar situations are seen at varying levels across incidents varying on incident locality and response from the public

and relevant governments.

Although most incidents are contained in social media rumors and local news, following the highly public urban incidents in Istanbul and Paris, global tourism has also taken an immediate hit as visitors are cancelling future trips. Cultural tourism is the primary subindustry impacted, with many bailing travellers holding superstitious fears. Apart from France and Turkey, tourism to nations such as Egypt, Greece, and Japan are majorly affected, and pose major risks to their economies of which tourism is a substantive portion. Although some governments also have issued traveler warnings to Turkey and France to assuage public concern, no hard restrictions have been made in place and international flights are continued as scheduled.

## Questions for Consideration

- How do you balance the interests of your own, your nation, and the world?
- Are there security implications involved with the incidents?
- How should nations coordinate global responses?
- What domestic approaches should be taken to address homeland threats?
- How should we deal with the new creatures in our world, can they be trusted or befriended, or are they all threats to society?
- Has it only been evil released into our world, or is there something else out there?
- What should the immediate response be to the public?
- Does the public have the right to information on the phenomena?

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**PANDORA - APPENDIX A**

**INCIDENT MAP**

**CLASSIFIED READ ONLY**

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**PANDORA - APPENDIX B**

**INCIDENT REPORTS**

**CLASSIFIED READ ONLY**

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Time: 2026-02-26T18:23Z  
Case: Global Phenomena Incident  
Country: Global  
State/Province/Region: N/A  
Location: Global  
Local Time: N/A  
Confidence: High

At 18:23Z, independent monitoring systems around the world registered abrupt anomalies at nearly the same time. Space-weather instruments recorded a sudden spike consistent with a solar flare, while ground magnetometers and radio communications monitors reported brief disturbances that can occur when the upper atmosphere is disrupted. Separately, many weather stations logged short-lived "step" changes—small, sudden shifts in pressure and wind direction—without matching storm fronts or radar signatures. At the same moment, seismic networks did not detect a clear earthquake, but did register a rapid increase in background vibration/noise, and several geothermal operators reported short transient changes in downhole readings (temperature/pressure/conductivity) that did not match routine operations.

Time: 2026-02-26T19:10Z  
Case: Katherine River Localized Hydrometric Anomaly  
Country: Australia  
State/Province/Region: Northern Territory  
Location: Donkey Camp Weir and downstream gauge stations, Katherine River, Katherine (near Katherine Bridge/Stuart Highway), Katherine Region  
Local Time: 2026-02-27T04:40+09:30 (ACST)  
Confidence: Medium-High

Water-monitoring gauges registered short, abrupt anomalies within the managed river sections suspended-sediment levels spiked at multiple points in a pattern consistent with localized internal bed/bank

disturbance rather than a basin-wide rise in discharge from rainfall, tributary inflow, or a scheduled release. Field observers described a long, continuous disturbance line on the water surface with a faint prismatic sheen under moonlight, followed by an abrupt stilling of insects and birds along both banks. After sunrise, a low section of bank slumped as if undermined, exposing a fresh, sinuous trench inconsistent with typical erosion in that reach. No casualties were reported. Community convergence began within hours at bridges and culverts, creating crowd pressure at narrow crossings and complicating controlled measurement and site access.

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Time: 2026-02-26T20:10Z

Case: Noto Offshore Swell and Dark Mass Appearance

Country: Japan

State/Province/Region: Ishikawa Prefecture

Location: Off Wajima Port approaches (Sea of Japan),  
~3-5 nautical miles offshore from Wajima, Noto Peninsula

Local Time: 2026-02-27T05:10+09:00 (JST)

Confidence: Medium

Two small fishing vessels reported a sudden vertical swell under otherwise ordinary seas, followed by a dark, rounded figure-like mass rising briefly near the bow. Harbor CCTV shows localized image distortion over the water surface coincident with the reported timing; the horizon line briefly loses clarity as if the air column shifted. No confirmed contact. Later inspection detected damage on vessels' hull and keel inconsistent with typical vertical swell damage. The operational consequence is already material: voluntary night curfews in nearby coastal communities and sharp decline in predawn landings, with port workers refusing early shifts, citing supernatural concerns.

Time: 2026-02-26T22:35Z

Case: Jongno Rooftop Tripedal Avian Spotting

Country: Republic of Korea

State/Province/Region: Seoul Special City

Locations: Gwanghwamun / Government Complex Seoul, Jongno-gu

Local Time: 2026-02-27T07:35+09:00 (KST)

Confidence: High

Multiple rooftop cameras and smartphones captured a large crow-like bird silhouette perched against the skyline around dawn with seemingly three legs. Originally noticed by passersbyes, security camera footage corroborated phone capture. Bird experts attest tripedal avian mutation possible but exceedingly rare; no modern cases recorded. A crop still image circulated within hours, generating "omen" discourse and small gatherings near monuments and rooftops; the immediate risk is crowd behavior in a sensitive district.

Time: 2026-02-26T22:20Z

Case: Lintong Dawn Corridor/Hoofprint Track and Rapid Clip Removal

Country: China

State/Province/Region: Shaanxi Province

Locations: Service road outside Xi'an, Lintong District, near the Qin Shi Huang Mausoleum scenic-area perimeter (heritage corridor)

Local Time: 2026-02-27T06:20+08:00 (China Standard Time)

Confidence: Medium-High

A municipal camera captured a hooved silhouette moving along a service road at dawn, accompanied by a brief, localized reduction in ambient noise on the audio track. The outline suggests branching horns/antlers and a layered surface texture that does not read clearly as fur in the frames. Footprints located later show

split-hoof geometry larger than local fauna but with unexpectedly light ground penetration given apparent size. Clips were removed quickly; the removal triggered crowd convergence and accelerated "good sign / bad sign" framing, elevating the public order risk around a security-sensitive heritage zone.

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Time: 2026-02-26T23:10Z

Case: Talang Forest Time-Loss

Country: Indonesia

State/Province/Region: West Sumatra

Location: Forest path network near Aie Batumbuak / Alahan Panjang, on the slopes of Mount Talang, Solok Regency

Local Time: 2026-02-27T06:10+07:00 (WIB)

Confidence: Medium

A group entered a known forest path mid-morning and returned believing fewer than fifteen minutes had passed; objective elapsed time exceeded two hours. Members reported hearing music and laughter "just beyond the trees" and described a lit clearing that vanished when approached. Two individuals showed mild dehydration inconsistent with their perceived duration. A nearby monitoring station recorded a brief electromagnetic noise spike during the window. No confirmed violence occurred; however, "missing persons" calls surged and local leaders are discouraging official search teams from entering specific paths, insisting on non-state mediation and creating early legitimacy friction.

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Time: 2026-02-26T23:20Z

Case: Lucknow Peri-Urban Roadside Figure

Country: India

State/Province/Region: Uttar Pradesh

Location: NH-30 (Lucknow-Raebareli Road), near Mohanlalganj tehsil, Lucknow District

Local Time: 2026-02-27T04:50+05:30 (IST)

Confidence: Medium

Multiple night drivers reported a woman appearing suddenly at the roadside, prompting abrupt braking and multi-vehicle collisions. Two fatalities occurred due to secondary impacts, not confirmed contact. Survivors independently described an unnatural gait when the figure moved away from headlights and reported a sharp odor and ear-pressure sensation. In soft shoulder dirt, responders documented partial footprints that appeared oriented opposite the direction of travel before being smeared by passing vehicles. Police efforts to secure the area were undermined by rapid crowd formation and the arrival of self-appointed "protectors" questioning passersby; the current risk is vigilante accusation rather than recurrence at the original site.

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Time: 2026-02-27T03:05Z

Case: Gammelstad Churchyard "Walker"

Country: Sweden

State/Province/Region: Norrbotten County

Locations: Nederluleå Church perimeter (Gammelstad Church Town), Luleå Municipality

Local Time: 2026-02-27T04:05+01:00 (CET)

Confidence: High

A narrow corridor of cold fog formed rapidly and moved laterally across a secondary road against forecast wind. Within minutes, a responding patrol's radio degraded and then returned when the vehicle reversed approximately 200 meters. A municipal camera near the churchyard recorded a human-shaped figure at the perimeter fence line; movement was slow, stiff, and intermittent, and the figure paused when the camera's IR mode activated. Responders later noted a localized cold patch at ground level and thin rime on exposed metal despite above-freezing air temperature. No assault occurred. Local ferry staffing collapsed

for the morning run, and residents' insistence on specific handling rituals is impeding standard search procedures.

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Time: 2026-02-27T04:40Z

Case: Lower Nile Drainage Emergence and Animal Interference

Country: Egypt

State/Province/Region: Cairo Governorate / Giza Governorate

Location: River-adjacent districts between Maadi and Imbaba, including drainage canals and infrastructure

Local Time: 2026-02-27T06:40+02:00 (EET)

Confidence: Medium-High

Water-quality sensors along a short stretch of the Lower Nile registered an abrupt rise in organic load and turbidity without a corresponding upstream release or rainfall event. Within the same window, municipal crews and residents reported large numbers of small amphibians emerging simultaneously from storm drains, irrigation channels, and riverbank access points, concentrating in shaded and enclosed spaces such as pump rooms, stairwells, and ground-floor corridors. While no direct aggression was observed, their density caused repeated slip injuries, shorted low-mounted electrical equipment, and forced temporary closure of several metro entrances and markets. Sanitation workers reported a sharp increase in insects within hours, and veterinary services logged initial livestock illness reports in peri-urban holdings, though no causal agent has been confirmed. No fatalities are directly attributed to the incident; however, emergency response was complicated by spontaneous crowd formation along river crossings and rapid rumor linkage to the earlier Karnak riverbank event, shifting public behavior away from standard advisories.

Time: 2026-02-27T06:05Z

Case: Ayede Substation Strike Cluster|Rapid Thunder Cell and Blackout Trigger

Country: Nigeria

State/Province/Region: Oyo State

Location: Ayede 330/132 kV substation area, Oluyole LGA (Ibadan outskirts), Oyo State

Local Time: 2026-02-27T07:05+01:00 (WAT)

Confidence: High

A severe thunderstorm cell formed rapidly and delivered repeated cloud-to-ground strikes within a tight radius, hitting grid infrastructure and causing an extended blackout. Engineers confirm damage; meteorological services note unusually fast cell development under prevailing conditions. Witnesses described a human-shaped flash above a roadway during the first strike and reported a metallic impact sound immediately before the strike sequence. Looting attempts began during the blackout window and community groups mobilized with improvised weapons, increasing retaliatory violence and misattribution risk.

Time: 2026-02-27T07:10Z

Case: Lagos Lagoon Trance-Like Convergence and Near-Drowning Cluster

Country: South Africa

State/Province/Region: Lagos Lagoon shoreline near Ebute Metta

Location: Table Bay approaches / Robben Island vicinity (restricted waters), Cape Town

Local Time: 2026-02-27T09:10+02:00 (SAST)

Confidence: Low-Medium

Emergency services responded to multiple reports of individuals walking steadily toward the Lagos Lagoon from nearby streets and market areas without apparent awareness of surroundings, several entering shallow water before bystanders intervened. Witnesses

independently described affected persons as unresponsive to verbal commands and displaying slowed, synchronized movement toward the shoreline despite no visible disturbance or crowd pressure. Two individuals were pulled from waist-deep water and treated for mild hypothermia and aspiration; no fatalities were reported. Responders noted a brief lapse in radio clarity near the waterline and described the air as unusually still despite normal evening wind patterns. The incident triggered rapid crowd formation along the waterfront, with some bystanders attributing the behavior to spiritual influence rather than medical causes, complicating extraction efforts and prompting temporary closure of adjacent footpaths to prevent further attempts to enter the water.

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Time: 2026-02-27T07:40Z

Case: Route 65 Freight Corridor/Electrical Stall Cluster and Heat-Shimmer Forms

Country: Saudi Arabia

State/Province/Region: Riyadh Province

Location: Highway 65 (Riyadh-Al Qassim), near Al Majma'ah / Sudair corridor (approx. 15-25 km segment)

Local Time: 2026-02-27T10:40+03:00 (AST)

Confidence: Medium

Multiple freight vehicles experienced electrical failures within an "18 km corridor": dashboards died, engines stalled, radios filled with static. Drivers reported hearing voices "under the wind" and seeing heat shimmer consolidating into brief human-like outlines maintaining distance parallel to the road. A patrol unit attempting to approach reported immediate nausea and radio loss. No confirmed capture. The measurable consequence is logistics disruption: drivers are refusing night travel and private security firms have offered armed escorts, introducing escalation risk and parallel authority pressure.

Time: 2026-02-27T08:55Z

Case: Volgograd Rail Localized Heat Fatigue Anomaly

Country: Russia

State/Province/Region: Volgograd Oblast

Location: Rail-adjacent agricultural corridor near Il'oviya / Il'oviya Station area, Il'ovsky District

Local Time: 2026-02-27T11:55+03:00 (MSK)

Confidence: Medium

Rail signaling registered simultaneous "occupied track" alerts across multiple segments with no rolling stock detected. Responding field teams encountered an abrupt temperature spike above a harvested field despite moderate ambient conditions. Multiple witnesses described a stationary figure near the boundary between stubble and taller vegetation with a veil-like outline and a posture consistent with watching rather than moving. One responder collapsed with heat stress after approaching; symptoms resolved rapidly once withdrawn. A drone launched to verify experienced camera washout and returned with corrupted storage. The high-sun temporal clustering is notable and is already driving worker refusal among agricultural and maintenance crews.

Time: 2026-02-27T09:15Z

Case: Grand Bazaar Nazar Shattering

Country: Turkey

State/Province/Region: Istanbul Province

Location: Divanyolu / Çemberlitas retail area, Fatih District, Istanbul

Local Time: 2026-02-27T12:15+03:00 (TRT)

Confidence: High

Multiple shops reported near-simultaneous fracturing of nazars, which are blue glass eye-shaped amulets, displayed at entrances and on shelves for sale. CCTV shows no projectile; videos indicate fractures propagate from the center outward as if stressed

internally. Within minutes, crowd behavior shifted from curiosity to accusation, with named individuals labeled as "bringing harm." Police dispersed one gathering; it re-formed nearby within an hour. No direct anomaly beyond the fractures is verified. Post-incident analysis noted matching time with France's Gargoyle Shattering Operationally, the event demonstrates a rapid mobilization vector: a culturally legible trigger can generate large crowds faster than official messaging and immediately create targets for retaliatory violence.

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Time: 2026-02-27T09:15Z

Case: Ile de la Cité Gargoyle Shattering

Country: France

State/Province/Region: Ile-de-France

Location: Quai aux Fleurs / Rue d'Arcole vicinity, Ile de la Cité, central Paris

Local Time: 2026-02-27T10:15+01:00 (CET)

Confidence: High

Multiple heavy stone elements detached from height and shattered outward into pedestrian space across a tight cluster of older buildings. Structural review indicates fracture patterns inconsistent with weathering or simple gravity failure; several breaks suggest outward force as if impacted from behind the façade. CCTV captures brief shadow displacement across façade projections[no clear figure, but movement appears to traverse ledges without visible support. Post-incident analysis noted matching time with Turkey's Nazar Shattering. Injuries were limited due to low foot traffic; by 06:30 local the site became a crowd-control event after civilian clips spread and public interpretation hardened rapidly.

TIME: 2026-02-27T11:20Z

CASE: NAHUEL HUAPI SURFACE TRACK INCIDENT

COUNTRY: ARGENTINA

STATE/PROVINCE/REGION: RÍO NEGRO PROVINCE

LOCATION: LAGO NAHUEL HUAPI, NEAR PLAYA BONITA / AVENIDA BUSTILLO SHORELINE, SAN CARLOS DE BARILOCHE

LOCAL TIME: 2026-02-27T08:20-03:00 (ART)

CONFIDENCE: MEDIUM-HIGH

Observers on opposing shores reported a long, dark form breaking the surface and moving in a straight line against wind-driven chop. A boat launched to verify was too late to catch form above water; though crew reported a sudden contact and an object rising beside the hull that appeared "too smooth" for debris. A ship-sized dark silhouette could be briefly seen in the water before quickly drifting away causing a large wake. Silhouette is inconsistent with local wildlife. Hull contact damage later examined to be superficial. Provincial authorities closed the lake to traffic; tourism operators are contesting closure and encouraging shoreline viewing, elevating crowd convergence risk.

Time: 2026-02-27T12:00Z

Case: Anavilhas Edge Report #5 Odor Event, Tree Twist Damage, Early Displacement

Country: Brazil

State/Province/Region: Amazonas

Location: Ser Realidade, Humaitá

Local Time: 2026-02-27T08:00-04:00 (AMT)

Confidence: Medium

Communities reported a strong, persistent odor near the forest edge and overnight tree damage inconsistent with storm fall: twisted trunks, torn root mats, and shallow trenches as if something heavy dragged across soft ground. Residents described a large upright figure moving slowly with audible breathing; no clear imagery

exists. No confirmed casualties, but households began relocating toward municipal centers citing fear of isolation and service loss. Even low-count displacement is operationally significant due to thin municipal capacity and exploitation risk by criminal groups.

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Time: 2026-02-27T12:35Z

Case: Harz Fog Crossing

Country: Germany

State/Province/Region: Saxony-Anhalt

Location: L100 corridor near Drei Annen Hohne / Schierke (Harz Mountains), Harz District

Local Time: 2026-02-27T13:35+01:00 (CET)

Confidence: Medium-High

Motorists reported coordinated horn-like calls emerging from fog, followed by fast-moving dark shapes crossing a forest road in a line. A patrol vehicle's thermal camera registered multiple heat sources moving at speeds inconsistent with pedestrians and with spacing suggestive of group movement. A police drone experienced compass drift and GPS instability and crashed; last frames show a dense fog wall that did not match surrounding conditions. No confirmed injuries occurred during the crossing, but civilians assembled at trailheads by midday with hunting equipment and began organizing "night patrols," raising escalation and friendly-fire risk.

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Time: 2026-02-27T13:45Z

Case: Tlajomulco Ranch Attacks

Country: Mexico

State/Province/Region: Jalisco

Location: Ranchland near Cajititlán, Tlajomulco de Zúñiga Municipality (south of Guadalajara metro)

Local Time: 2026-02-27T07:45-06:00 (CST)

Confidence: High

Multiple livestock were found dead with minimal external trauma and paired puncture-like wounds. Responders reported unusual paleness and apparent blood loss; lab confirmation is pending but field assessment was consistent across separate teams. A ranch worker was injured attempting pursuit; he described a low, fast-moving creature advancing in short bursts and avoiding open ground. Local residents erected roadblocks "to protect visitors," causing congestion that impeded ambulances on unrelated calls. The incident is blending into tourism rumor, accelerating cancellations and increasing pressure for visible action; scapegoat dynamics are emerging.

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Time: 2026-02-27T15:10Z

Case: Scoles Dog Report

Country: United Kingdom

State/Province/Region: England

Location: St. Andrew's Church, Scole, Diss

Local Time: 2026-02-27T15:10+00:00 (GMT)

Confidence: Medium

Police received clustered calls describing a large black dog-like animal moving silently along hedgerows and near a churchyard wall, repeatedly appearing ahead of vehicles as if pacing them. A dashcam clip shows a dark mass crossing a lane; a single bright reflection appears at head height while a second reflection expected under headlights is absent. A second witness reported a sharp smell "like singed hair" after the sighting. No confirmed contact occurred. The operational impact was secondary: motorists abandoned vehicles and ran toward lit areas, blocking a feeder road and delaying emergency response to an unrelated incident. Online content now asserts it "follows those who look," increasing stampede risk.

Time: 2026-02-27T17:18Z

Case: Clackamas Cryptid Sighting

Country: United States

State/Province/Region: Oregon

Location: Trillium Lake Road (USFS Forest Road 2656),  
near the Trillium Lake Day Use / Campground access, Mt.  
Hood National Forest, Clackamas County

Local Time: 2026-02-27T09:18-08:00 (PST)

Confidence: High

A county ISR drone recorded a tall bipedal figure moving through dense conifer cover with stride length exceeding typical human gait and sustained speed inconsistent with a person in uneven terrain. The figure avoided open clearings and moved parallel to the service road, occasionally stopping behind tree cover as vehicles passed. Audio recovered from a ranger dashcam includes repeated, spaced percussive impacts on timber at consistent intervals, followed by a low vocalization. Ground teams documented deep impressions in soft soil with a wide midfoot and no clear boot pattern; several were partially obscured as if deliberately swept. A strong musky odor was noted by responders and motorists. No direct injuries; secondary harm escalated quickly via armed community checkpoints delaying EMS.

PANDORA - APPENDIX C  
REPRESENTATIVES  
CLASSIFIED READ ONLY

Amit Shah

India's Minister of Internal Affairs

One of the most influential policymakers in modern India, Amit Shah has shaped the country's internal governance and crisis management architecture for over a decade. Since 2019, as Minister of Home Affairs, he has overseen internal security, immigration, intelligence coordination, disaster management, and federal-state relations, giving him unrivaled insight and control into how India mobilizes civilian, administrative, and emergency systems during threats. Shah has historically taken heavy criticism for his no-nonsense actions, including using heavy crowd suppression during periods of public unrest, a tool that could serve to quell the supernatural crisis or inflame disorder. With over 40 years of close collaboration with Prime Minister Modi, Amit Shah has his own share of experience both as a Minister and a chief political strategist, and will serve as India's representative in navigating the urgent crisis.

Wang Yi

China's Minister of Foreign Affairs

Heading foreign affairs for both the State Council and the Chinese Communist Party, Wang Yi is a part of the foreign affairs establishment with almost 40 years of diplomatic experience. Having served as the Minister of Foreign Affairs since 2013 (with the exception of a couple months in 2020), Wang Yi has defined modern Chinese foreign policy and works closely with the President Xi Jinping in asserting China as a global superpower and an ever increasing force to be reckoned with, shifting away from the "Hide your strength, bide your time" approach into a more assertive "Wolf Warrior" approach with programs such as the Belt and Road initiative. As a long-standing high ranking official and close to Xi Jinping, Wang Yi was chosen to represent China in navigating the urgent crisis.

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Aleksandr Kurenkov  
Russia's Minister of Emergency Response

A career bureaucrat and security-services veteran, Aleksandr Kurenkov has headed Russia's Ministry of Emergency Situations (EMERCOM) since May 2022 in charge of civil emergency services. Before that appointment, he served in the Federal Protective Service and the National Guard of Russia, rising through ranks in the security-services apparatus and eventually becoming a lieutenant-general. As EMERCOM minister, Kurenkov oversees Russia's civil-defence infrastructure, nationwide emergency response, disaster relief and coordination of resources under crisis conditions. His position places him on the Security Council of the Russian Federation, giving him direct access to strategic decision-making from the perspective of how labor issues affect emergency responses, including factors like risk zoning and worker compliance. As a longtime affiliate of Putin, his relevant ministerial scope made him a trusted representative to best represent Russia's interests in navigating the urgent crisis.

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Sandra Pettovello  
Argentina's Minister of Human Capital

After an initial short lived journalism career before a pivot into TV production, Sandra Pettovello transitioned into a post-graduate degree in family policies before finally landing in politics. Little is known about the interview-averse Pettovello, and information about their experience remains cloudy. A close confidant of President Milei, Pettovolo was the first minister named by the would-be president during his campaign. The relationship proved to be advantageous as true to his campaign promises, Milei's first action upon taking office was combining the former ministries of culture, of education, of labor, and of social development into the new ministry of

human capital with Pettovello as its first minister. Pettovello's unorthodox background (with rumoured interest in spiritual healing) and close relationship with Milei has allowed her to be selected by Milei to represent Argentina in navigating the urgent crisis.

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Ryosei Akazawa

Japan's Minister of Economy, Trade and Industry

The current Minister of Economy, Trade & Industry, Ryosei Akazawa is tasked with safeguarding Japan's industrial base, trade flows, critical materials and infrastructure resilience. Born into a former samurai family, Akazawa's career path has been inspired by his grandfather, who served as the Minister of Home Affairs in the early 1960s. In his early career, having personally handled the disaster response for both the Japan Air Lines Flight 123 crash and the catastrophic Great Hanshin Earthquake, he decided to dedicate his life towards saving lives and mitigating risks. He has also molded Japan's crisis-preparedness mechanisms (including disaster relief and infectious-disease response), and Akazawa's dual strength of economic strategy and emergency governance makes him a pivotal figure in ensuring Japan remains both resilient at home and proactive abroad amid any crisis. As the right-hand man of former Prime Minister Shigeru Ishiba, Ishiba's resignation served as a blow to his influence, even though the new PM Takaichi elevated Akazawa into the Minister of Economy. Despite not being as close to the current Prime Minister, Akazawa's invaluable expertise proves to be critical as he is selected to represent Japan in this crisis.

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Femi Gbajabiamila

Nigeria's Chief of Staff

As a central figure in modern Nigerian governance, Femi Gbajabiamila has over two decades of experience shaping legislative policy, crisis response, and executive

coordination. Originally from Lagos, his travels took him around the world from A-levels in Isle of Mann to law in both Nigeria and the United States, passing the bar in both Nigeria and in Atlanta where he also set up firms. Unexpectedly, his political career started in Atlanta, before entering Nigerian politics upon his return to Nigeria in 2003. He eventually ascended to Speaker of the House, where he played a key role in orchestrating Nigeria's pandemic response, economic stabilization policies, and federal-state coordination in emergencies, gaining deep experience mobilizing institutions during national threats. A close confidant of President Bolu Tinubu, he was appointed as the Chief of Staff to the President in 2023 and now operates at the center of executive decision-making, overseeing policy alignment across ministries, confidential diplomacy, and strategic intergovernmental coordination. He will need to utilize his emergency experience to contain this crisis before it spirals out of control.

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Bae Kyung-hoon

South Korea's Deputy Prime Minister of Science & ICT

A distinguished technologist turned policymaker, Bae Kyung-hoon the Deputy Prime Minister of Science & ICT serves as the leading member of the South Korea government on science, technology, and future planning. As one of the two Deputy Prime Ministers, Bae acts on behalf of the Prime Minister in situations of impeachment or vacancy. Prior to this role he served as President of LG AI Research and directed leading AI labs between LG and leading Seoul National University, and played a major role in guiding South Korea's strategy to become a top-three global AI power. Though not in his familiar field of artificial intelligence, Bae was selected to represent South Korea for his portfolio over scientific, technological and innovation infrastructure needed to interpret, analyse and respond to anomalous threats, while his executive

rank provides him access and control over government, research institutions and international partners.

Rosaura Ruiz Gutiérrez

Mexico's Director General of the National Council of Humanities, Sciences, and Technologies (CONACYT)

Bringing decades of experience in scientific research, higher-education leadership and public policy to her role, Rosaura Ruiz Gutiérrez served in countless leading academic roles in Mexico from directing UNAM's Faculty of Sciences, one of the largest universities in the world, to serving as the president of Mexican Academy of Science. After prior experience in government, serving as Mexico City's Secretary of Education, Science, Technology and Innovation, Gutiérrez serves as Director General of CONACYT managing the promotion and development of scientific research throughout Mexico. Holding influence over 26 public research centers and governmental research funding, Gutiérrez holds scientific credentials, institutional leadership and scientific perspective that could be invaluable. With a research focus on evolutionary theories from scientific, historical, and philosophical perspectives, Ruiz Gutiérrez was also selected by Mexico for her background in both humanistic and technological solutions, which will be crucial in this crisis. She is best suited to try and investigate the biological explanation for the seemingly supernatural, or find a way to use the anomalies to motivate a breakthrough in the modern sciences.

Khumbudzo Ntshavheni

South Africa's Minister in the Presidency

Khumbudzo Ntshavheni serves as South Africa's Minister in the Presidency, managing oversight over the State Security Agency that is responsible for civilian

intelligence operations and domestic national security. She is a longstanding ally of Ramaphosa since serving as a campaign manager for his successful campaign to power in 2017. Prior to her appointment as the Minister in the Presidency, she held positions as Minister of Communications and Digital Technologies and Minister of Small Business Development. With a business background prior to serving in Ramaphosa's cabinet, Ntshavheni served in high positions in many state owned corporations such as the State Information Technology Agency (SITA) and Denel, the state-owned arms manufacturer, all while concurrently maintaining several business interests, including in transport, consumer goods, and agriculture. However, she will need to be cognizant of her people's historical struggles with corrupt authoritarian governments. It will be important to balance policies that will protect the public but not mirror the government corruption of the past in this crisis.

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**Sugiono**  
Indonesia's Minister for Foreign Affairs

Sugiono got his political start after joining the Gerindra Party as one of its first members at its founding by Prabowo in 2008. Sugiono was a personal secretary to Prabowo and sometimes considered Prabowo ideological son. Though he served as Deputy Chairperson of the House's First Commission, Sugiono's appointment as Minister of Foreign Affairs without any diplomatic experience marked a shift in standard convention and signalled an increased focus of Prabowo on foreign policy. Sugiono will have to learn quickly as he must work around the fiercely decentralized political environment of Indonesia that he has worked around throughout his entire political career. Sugiono's skillset as one of Prabowo's close allies and his experience with security and foreign affairs will be vital in this crisis.

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Penny Wong \_\_\_\_\_  
Australia's Minister for Foreign Affairs

Penny Wong has been a spearhead in the Australian government, being the first Asian-Australian cabinet member, first openly LGBTQ federal parliamentarian, and the first woman Leader of the Opposition in the Senate. In her record-setting long political tenure, Wong has served as the Minister of Climate, Minister of Finance, and currently as the Minister of Foreign Affairs. Throughout her career, Wong has consistently advocated for tolerance of others' beliefs, shaped both by her experience as a devout Christian with many Buddhist family members and by her role as a representative of the Australian government, where she must balance and maintain respectful relationships with Aboriginal communities, who possess deep knowledge of the forces currently affecting Australia. Wong's remarkable career is further marked by her strong reputation as being an effective leader. She has polled multiple times as Australia's most trusted and most popular politician, and Wong is one of Australia's leading politicians and one of Prime Minister Albanese's closest allies, who has duly entrusted her to best represent Australia.

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Sônia Guajajara \_\_\_\_\_  
Brazil's Minister of Native People

A trailblazer for indigenous Brazilians, Sônia Guajajara serves as Brazil's first Minister of Indigenous People. Born on indigenous land deep in the Amazon rainforest, she started out as an activist and has dedicated her life to representing the often invisible and silenced indigenous population. As the leader of Articulation of the Indigenous Peoples of Brazil (APIB), an organization that represents over 300 indigenous ethnic groups in Brazil, Guajajara is a leading indigenous activist and has done immense work in connecting and empowering indigenous populations.

all throughout Brazil politically. Guajajara is also a major environmental rights activist working against agribusiness interests that threaten natural areas like the ones she grew up in. As the first indigenous cabinet member and the first Minister of Indigenous People, she has a close relationship with President Lula da Silva and has been selected by him due to her connections and relations to indigenous populations from which are responsible for the majority of initial reports of the mysterious phenomena.

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Rania Al-Mashat

Egypt's Minister of International Cooperation

As one of the youngest IMF economists at 25 and the youngest-ever head of Monetary Policy at the Central Bank of Egypt, she helped shape Egypt's financial reform programs and guided major macroeconomic policies during the early 2000s. She later entered the Egypt cabinet as Minister of Tourism, a critical position in a country where tourism of its ancient sites consists of 15-20% of its GDP. Later, she transitioned into the role of Minister of International Cooperation, managing Egypt's relations with global financial institutions, coordinating foreign development funding, and overseeing strategic partnerships with the UN, World Bank, African Development Bank, and OECD. As one of Egypt's most internationally engaged ministers and a frequent representative at World Economic Forum and UN summits, she is familiar with the world of negotiation, finance, cross-border coordination, and international affairs, leading to her selection by President Sisi to represent Egypt in this crisis.

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Yvette Cooper

United Kingdom's Foreign Secretary

With political beginnings as the Works and Pension Secretary and the Chief Secretary of the Treasury, Yvette Cooper has nearly 20 years of experience across

a wide variety of domains. As the Foreign Secretary, Cooper was responsible for British interests on the international sphere and in charge of the famous intelligence agency MI6 as well as the lesser known Government Communications Headquarters (GCHQ) which is responsible for providing signal information and cybersecurity. After previous terrorist incidents, she has taken controversial stances on expanding government surveillance in the efforts of having stronger information networks. Before her current position as Foreign Secretary, she was the Home Secretary, responsible for domestic affairs including MI5 and other domestic security agencies. With extensive experience leading both domestic and international affairs, Cooper was chosen by the Prime Minister Keir Starmer to help resolve this crisis.

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Faisal bin Farhan Al Saud  
Saudi Arabia's Foreign Minister

Born in Frankfurt, Faisal's rise to power started after holding senior positions in various Saudi and international companies in the aerospace and weapon sector, culminating in his directorship of SAMI, Saudi Arabia's state-owned defense company. After his business career, he decided to pivot into diplomacy, starting as a senior advisor to the Saudi embassy in the United States, to becoming the Ambassador to his birth country of Germany, to eventually being promoted into the office of the Foreign Minister, a mere two years after his start of his diplomatic career. Leading Saudi Arabia's foreign affairs, Faisal approaches his role with skill, balancing regional bonds and relations with his strong western background as he represents Saudi interests in his work with other international leaders during this crisis.

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### Laurent Nuñez

#### France's Minister of the Interior

Laurent Nuñez has a background in civil service, climbing up the internal service and serving stints in leading France's intelligence institutions before his current role as the head of France's interior security. As the former Director-General at the General Directorate for Internal Security (DGSI), he was promoted to be the head of National Centre for Intelligence and Counter-Terrorism (CNRLT), an agency designed to lead and coordinate all anti-terrorism efforts across all of France's security agencies. He has served in various such defense positions throughout all kinds of civil unrest in France, including the yellow vest protest, where he upheld France's policy of centralized security. Selected as Interior Minister by President Emmanuel Macron for his invaluable skills, Laurent Nuñez will represent France in this crisis.

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### Pål Jonson

#### Sweden's Minister of Defense

Leading Sweden's increased militarization efforts in post-Ukraine Europe, Sweden's Minister of Defense Pål Jonson brings a political research background to the table. Possessing a PhD in military science from King's College London, he worked as an analyst in the Swedish Defence Research Agency before heading the Moderate Party's office in the European Parliament. With experience as visiting researcher in NATO Defense College, his international experience also includes advocacy for security policy collaboration as the Secretary-General of the Sweden Atlantic Council, a non-partisan organization. Dedicated to pan-European and NATO collaboration, he eventually brought his vision to life upon his appointment as Sweden's Minister of Defense, overseeing Sweden's accession to NATO in 2024. As a longtime proponent of international collaboration, he was selected by Prime Minister Ulf

Kristersson in this crisis.

Tulsi Gabbard

United States' Director of National Intelligence

Formerly the youngest elected official to any state legislature in the country when elected to office at just 21, Gabbard left office to enlist in the military and became decorated for her actions in combat in Iraq and Kuwait, later crediting her military experience to advocate for national security and counterterrorism efforts, while arguing for an anti-interventionist stance to global policies. After a bitterly fought Democratic primary campaign, Gabbard switched affiliations to the Republican Party in 2022, becoming one of the most prominent Democrats to flip sides. In his second term, Trump selected her as the Director of National Intelligence, serving as the executive head of the United States Intelligence Community which notably includes the CIA, FBI, NSA, and DIA. As a young ally of Trump with a highly relevant intelligence acumen, Tulsi Gabbard has been selected by Trump to resolve and secure America's national security in this international crisis.

Thorsten Frei

Germany's Minister for Special Affairs

Leading the office of the Chancellor, Frei has close and general purview over all affairs relating to Merz's cabinet duties. Formerly the Chief Whip of the Merz's Christian Democratic Union (CDU) in the Parliament, he has been a part of the Bundestag since 2013 and was a member of the Committee on European Affairs, the Committee on Foreign Affairs and its Subcommittee on Civilian Crisis Prevention. Additionally he is a member of the Foundation Council representing the German Government at the Munich Security Conference Foundation, one of the largest security conferences of its kind in the world. Throughout his tenure, he

has worked around a political atmosphere leftover from post-war Germany, fearful of overpolicing and vigilantism. A close ally of Chancellor Merz, Frei has Merz's trust in navigating this crisis.

Hasan Dogan

Turkey's Chief of Cabinet to the President

Dr. Hasan Dogan is the Chief of Cabinet to the President of Turkey Recep Erdogan. As a close confidant to Erdogan, he has been Chief of Cabinet since 2014, after surviving Erdogan's countless overhauls to his entire cabinet. Dogan's experience managing unrest after coups and protests has shaped his instinct to act decisively, especially after a history of rumor-driven violence. His policies prioritize state narrative dominance, which could prove necessary or undermining to crisis mitigation efforts. As one of few close allies of the paranoid Erdogan, Hasan Dogan has been chosen to represent the President and resolve the crisis.